

Relationship Between TREE Fund Trustees and President/CEO

Role of the Board of Trustees	Role of the President/CEO
<ul style="list-style-type: none"> • Select, evaluate, and support the President/CEO 	<ul style="list-style-type: none"> • Run the organization in line with board direction and all legal and contractual obligations • Keep the board educated and informed
<ul style="list-style-type: none"> • Formulate a clearly stated strategic plan that defines a vision consistent with TREE Fund mission and that is regularly updated • Communicate this vision to the President/CEO • Evaluate and oversee how allocated resources are being used 	<ul style="list-style-type: none"> • Allocate financial, staff, facilities, and any other needed resources to achieve this vision • Ensure that the board receives regular feedback on how these resources are being used • Seek the board's counsel
<ul style="list-style-type: none"> • Oversee management and organizational performance 	<ul style="list-style-type: none"> • Bring the board timely information and requests • Communicate with candor and transparency • Be responsive to requests for additional information
<ul style="list-style-type: none"> • Approve or amend high-level organizational goals and policies 	<ul style="list-style-type: none"> • Recommend goals and policies, supported by background information
<ul style="list-style-type: none"> • Make major strategic decisions – defined as those that might deviate from the strategic plan or that involve major new resource allocations 	<ul style="list-style-type: none"> • Frame tactical decisions in the context of the mission and strategic vision, and bring the board well-documented recommendations and planning
<ul style="list-style-type: none"> • Establish appropriate committees with clearly provided guidelines and expectations 	<ul style="list-style-type: none"> • Arrange committee meetings and their reports • Communicate these reports to the board
<ul style="list-style-type: none"> • Act as external advocates and diplomats in public policy, fundraising, and stakeholder/community relations 	<ul style="list-style-type: none"> • Keep the board informed, bring recommendations, and mobilize trustees to leverage their external connections to support the organization

Adapted from “Distinguishing Governance from Management”, Great Boards, Fall 2008; Barry S. Bader.