

Relationship Between TREE Fund Trustees and President/CEO

Role of the Board of Trustees	Role of the President/CEO
<ul style="list-style-type: none"> Select, evaluate, and support the President/CEO 	<ul style="list-style-type: none"> Run the organization in line with board direction and all legal and contractual obligations Keep the board educated and informed
<ul style="list-style-type: none"> Formulate a clearly stated strategic plan that defines a vision consistent with TREE Fund mission and that is regularly updated Communicate this vision to the President/CEO Evaluate and oversee how allocated resources are being used 	<ul style="list-style-type: none"> Allocate financial, staff, facilities, and any other needed resources to achieve this vision Ensure that the board receives regular feedback on how these resources are being used Seek the board's counsel
<ul style="list-style-type: none"> Oversee management and organizational performance 	<ul style="list-style-type: none"> Bring the board timely information and requests Communicate with candor and transparency Be responsive to requests for additional information
<ul style="list-style-type: none"> Approve or amend high-level organizational goals and policies 	<ul style="list-style-type: none"> Recommend goals and policies, supported by background information
<ul style="list-style-type: none"> Make major strategic decisions – defined as those that might deviate from the strategic plan or that involve major new resource allocations 	<ul style="list-style-type: none"> Frame tactical decisions in the context of the mission and strategic vision, and bring the board well-documented recommendations and planning
<ul style="list-style-type: none"> Establish appropriate committees with clearly provided guidelines and expectations 	<ul style="list-style-type: none"> Arrange committee meetings and their reports Communicate these reports to the board
<ul style="list-style-type: none"> Act as external advocates and diplomats in public policy, fundraising, and stakeholder/community relations 	<ul style="list-style-type: none"> Keep the board informed, bring recommendations, and mobilize trustees to leverage their external connections to support the organization

Adapted from "Distinguishing Governance from Management", Great Boards, Fall 2008; Barry S. Bader.